#  <br> FINANCLALTIMES  <br> No. 30,453 <br> Tuesda, ebriary 2 多 88 <br> What US Then 

## Shultz to discuss new summit in Moscow  

 Angolans seccepptCuban withdrawal And




## Waldhelin document:



 Finnish poil results The electoral college. will have


Sino-US tioxtile pact


## Swedes lockied out


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## Brazilian rail atrike:

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Pakistan bomb kilis 5

Athens sieata protest



## More Tarnils seized Indian troops detained 54

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## Rights activists jalied



Snow isojates Soviets



## Seagram wins bid

 battle for Martell Aut or onimo ixhand






Lompon: Enition nivere


MORGAN GRENPELE, UX



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CONTENIS


## Shell Oil agrees costs for US toxic waste pollution

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 Pestridy

 underwiriting syndicares in the
Loyd
market of London insurance


## Philips-GEC medical venture founders on financial adjustment








UK banks raise interest rates to 9 per cent






## Technical trading 'not to

 blame for stock market crash'
## 

## US bantes credit ratings cut

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- ha che thra Word


Indonesia: Prudent Jakarta faces an
uphill bantie on debt. Cannda: Ontrario sets out to drum uo EuroThe International Development Benk;
The end of an era .......................... 4 Technolozz: Spain teams up with Italy on Menggement- Coming to zivi. with the us hancial reform: An old warrior Tditortal commert Credibility restored; 16 Lex: Ineerest ratess Martell; bank provi:
sions, Cable and Wreless

Two die on West Bank as divisions emerge on peace plan Ton yoin pinite mix



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Mr Rabin, signalling yt

Our Middle East atafr adde
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EUROPEAN NEWS

## W GERMANY AND UK EXCHANGE CONCILIATORY GESTURES

Genscher smooths path to summit
by james suchan in brussels


## Thatcher to press farming reforms



Stalin aide Malenkov dies, 86 GEORGY MALENKOV
right-hand man to Josef
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## Bangemann urges

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## OECD warns Belgium to tighten its belt

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A GRIM warning that Belgie


## Turks and Greeks

 to act on accord

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| Istanbul | Ankara media |
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Athens shops close in protest over siesta ban






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EC jobless total rises to 16.3 m in December













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## East Germany jails civil rights activists



Vice-chairman takes the helm at Creditanstalt


Further move likely in Portuguese privatisation


Commonwealth group seeks wider sanctions nutur cenium:

 campaige economic sanctions
extend
against South Afrres



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anti-sanctons lobly has bene
constant theme



 Africy sinkes with the intern

## Lange tries to paper over Cabinet rift




## S African liberals seek greater unity

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Prudent Jakarta faces uphill battle on debt

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 deal with that crisis are today
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policy Ther caution now is
perhaps hardiy surprising.

## Iraq tries to persuade Moscow to push for Gulf war ceasefire

|  | Council Resolution 598 which | Council meeting on the question | progress towards implementing |  |  |
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| ther few to moscow | called for an end to the fight- | of an arms embargo against | also accuse Moscon |  | because of its wish for greater direct involvement in a Gulf |
|  | Mr Ariz arrived hard on the | comes |  | cide. The saudi Forelign Manis-1 | out |
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| ded | Guir co-operation Council, it | Baghdad has been critical of the Soviet Union, its main arms | i- | -polite, Western diplomats | on |
| der | \% | supplier, for the long deiay in |  |  |  |



Have you ever thought, as Bedford have done, of how little use the passenger seat is in a van? It is a space, more often than not, simply going to waste.

Only Astramax offers the useful option of turning this seat into an extra load carrying platform. Cargo volume is increased considerably. Load length is extended to over 9 feet.

Astute fleet operators have also found that Astramax looks good over a long-term scrutiny. Major service intervals are widely separated by 9,000 miles (or twelve months) between oil and lubrication changes. While Astramax earns its keep it BJDFORD keeps costs down.

The same is true of fuel consumption (petrol or diesel). Road tests by the trade press consistently report over 36 mpg average overall petrol consumption, even with the Astramax running loaded.

We've left the sleek styling of the Astramax until last.

Corporate image counts for so much these days it would be easy to state the fleet case for Astramax simply as being the smartest looking vehicle on the road.

Except you also know now that Astramax has the double distinction of not only taking
 them loads further

WORLD TRADE NEWS

## US and Peking to limit Chinese textile imports

| BY ROBERT THOMSON IN PEKING |  |
| :---: | :---: |
| eral textile agreement in Peking today strictly limiting the increase in China's exports to the US. | revenue by increasing the quality of product. Peking yesterd who arrived in Peking yesterday. is ikely to |
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| YY WLLAM DULLFORCE In davos |  |
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| $\begin{aligned} & \text { spectal trading privileges from the } \\ & \text { next January Mr Clayton Yeut. GS } \end{aligned}$ |  |
| ter, the US Trade Representa tive, said. |  |
| Only 15 to 17 per cent of US market on their exports would be affected was reflected |  |
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| nations allowed to export proct. South Korea and Hong Kong |  |
| nats to the US duty free under could seek to negotiate restoran |  |
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Drug groups start Delhi refunds


## Ontario's top critic of US trade deal turns to Europe



HK port container business up 25\% By David Dodwoll in Hong Korg HONG
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easterday. Thronghput rose

## Or si phameeutical pompe 

## Italian soft loan for Java power plant

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## AMERICAN NEWS

## Ecuador

 government candidate defeated





## Mexico begins

 month-longdevaluation



David Gardner reports on the latest challenge to the position of General Noriega
Panama's strongman under siege


Colombia may hold drug curb plebiscite

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## Ford pay peace hits opposition on factory floors

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national strike Wes narrowly
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## Woolworth offshoot

 'target of bugging during takeover bid' by ralph atkins A SECURITY consultant Hoidings, Mr Coker said. engaged by Dixons, the elecerri- "Why that information wascal retailer was behind illegal required and why Mr Andersor
telephone tapping of he buysing ret











 LONGEST DAY IN


Fly into Paris from Garwick, on a day return with one or two airlines we could name, and you've hardly got enough time to catch your breach between 'bonjour' and 'au revoir':

At least that's how it seems. With some airlines' schedules there simply arent' enough hours in the day:
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From February 1st, Monday to Friday, our first scheduled flight leaves Garwick at 06.55 , returning at 21.45 . No ocher airline gives you longer in the French capital. A Scheduled Service - $£ 85$ One Way.: Air Europe's aim is to bring you precisely the kind of service you need. And time is not the only thing we have on our side.

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## £85 ONE WAY



## Aviation data control awarded to GM offshoot



## LAWYERS 'FAILING TO PRACTISE EQUALITY' <br> Women accelerate legal brain drain


#### Abstract

WOMEN SOLICTORS may Whve equality under the lat





## Station fire inquiry to examine management of London Tube



## Bank named for steel flotation

## BY NICK gafnetr


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Managers plan buy-out from J2T consortium


## In Briof

Bayer back in drugs industry association

 Pharmaceutical Industry for
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if a biesto increase the number
of presciptions of heart drug Mr Bernd Aundrup, UK dirse


Hamleys 'not for sale' Sir Phil Harris, chairman of
Harris Queensway, the furni-

 Weinburger knighted



Toying with fashion Fisher-Price Toys. UK subsid-
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ing
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Top Birmingham job The Blrmingham heartlands

 Biotechnology venture

 start-up in Livingston, near
Eadnburgh. Additional grants
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ates. ,otal funding of $83.5 m$
The group plans to proces The group plans to process
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rooms were soid off separately in me pelane sold offry separately
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industry, said
 $\xrightarrow{\substack{\text { account for } 10-15 \text { per cent of } \\ \text { bue UK appliance market. }}}$


Whatever the Budget may change, it can't solve this year's tax problems.<br>We created the tax-saving Property Trusts that are so PROPERTY ENTERPRISE TRUSTS

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UK NEWS - PARLIAMENT AND POLITICS
Tories welcome move on Britoil














## Government challenged over RUC chief



Pit deputies' strike blamed on Government by Tom Lymeh

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## MPs given further 90 hours to scrutinise Education Bill


'Assertive' policy to aid the north advocated


## Delay over leadership contest

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EMPLOYMENT
David Brindle on the pre-strike mood of hospital staff
Nurses in revolt

## over many issues






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## An ironical twist to <br> pit deputies' strike

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## OIL AND COMMODITY

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FINANCIAL SERVICES ACT 1986
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Action in court averts strike

## by ferry crews



Jimmy Burns on anger within the seamen＇s union NUS heads for choppy waters


Gas staff stoppage continues the strine by weat mid－ lunds jpask angy werst which
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Now，try reading that in your favourite contraflow on the motorway．

INTERCITY

$\xrightarrow{\text { engineering effort into the two tactors. }}$

## MARX AND THE MARKETS: SHALL WE DANCE?

Hungary's new push towards market disciplines is on. But how long can Marx and the market-place keep up the dance?

Also to be found in the FEBRUARY ISSUE OF THE BANKER:
*Sterling Commercial Paper:
The market is overcrowded with too many deals. Result: It's tough to make money. *Options:
Trading in futures and options is no place for amateurs, as October's crash proved.
*Ireland:
Irish banks are not letting the grass grow under their feet. Diversification is on. Wells Fargo:
This Californian bank has been kicking up a lot of dust under its hard-nosed head
Carl Reichardt. Carl Reichara.
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banker, financier, trader, corporate treassurer - fully briefed on the real trends, banker, financier, trader, corporate treasurer - fully briefed on the real trends,
issues and personalities in the international market. TRY IT FOR YOURSELF. Send for a subscription today and you will receive 2 free
issues, starting with the February edition.
THE BANKER - A FINANCIAL TIMES PUBLICATION



## Spanish call upon Italy's expert in risk assessment

| ARTIPTCLAL intelligence; the ability of computers to make human-like judgments, will soon be helping Banco Hispano Americano to grapple prospeetive leasing contracts. The bank, which has the larg- est lessing services operation in Spaln, recently reached agreement with the Milan software house Artificlal Intelligence Software (ATS) to sion of a compater program called 'ALVIN. mercial sale of the progrimwhich was developed for Agrileasing, a subsidiary of an assoclation which groang more than 700 rural and arthout Italy. The Itallan company has been using ALVIN since last Noveraber. "We used to believe that inturion was the cruclar facto avoid. Our decisions were based on a good nose for snifing out bad risks, says ing's manager responsibie for Once the company set about the task of analysing the problem of changing noses for compnters, two years ago, it sion-reakiag process, which Was apparently intuitive and tured within an analytical The key was to separate the individual elernents which comprise the overall process, decisions and understand how they are taken," says LobasRe explains that the problem can be conceived as a pyramid with a base of facts regarding the prorepresenting the decision on a proposed leasing contract. chain of decisions. <br> ALVIN is the result of comexperience in the leasing world with the computer din, AIS's managing director: Gardin put theory into pracedge engineer on the ALVIN project having previously undertaken postgraduate |
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| Management Courses |  |
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the intergrated bank management


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## Businesses For Sale

Suppliers of Quarry and Asphalt Plant


Company Notices


# What concerns management most about business travel expenses. 

| Reducing the absolute level of travel expenditure. |
| :--- |
| Improving cash flow. |
| Reducing the cost of funding travel. |
| Monitoring expenses closely in case of occasional abuse. |
| Making travel convenient and comfortable for employees. |
| Simplifying the administration of expenditure. |
| Regularly reviewing administrative procedures for travel. |
| Obtaining greater itemisation of travel and related expenditure. |
| Gaining more clout with hotels, airlines, car-hire firms etc. |

# What the American Express Company Card system does best. 

| Reduces the absolute level of travel expenditure. |
| :--- | :--- |
| Reduces the cost of funding travel. |
| Manitors expenses closely in case of occasional abuse. |
| Makes travel convenient and comfortable for employees. |
| Simplifies the administration of expenditure. |
| Facilitates reviewing administrative procedures for travel. |
| Grovides greater itemisation of travel and related expenditure. |

## Coincidence?

The American Express Company Card system is used by 70 out of The Times Top 100 companies. It gives travellers the freedom they want; gives you the control you need.

For more information on the American Express Company Card system, Freefone 0800234834 or send this coupon to Christopher Rodrigues, Managing Director, Travel Management Services. American Express Europe Ltd., Portland House Stag Place, London SWIE 5BZ.


## MANAGEMENT: Small Business

Getting to grips with the hard reality of growth
Charles Batchelor pays a second visit to a business school course for entrepreneurs
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## Business Opportunities

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## Sales Agencies

Nationwide











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## CHRISTIER:C9

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Hanover Druce
FIXED INTEREST MORGTAGE


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TOR- MANAGEMENT CONSULTANT Linked with leading Earopean company would fike to enrarge his German
Frankurt area for
FINANCLAL SERVICES Cental location with represenative office. Interested in
bank/insurance/consultancy representation. Existing Please write to Box F7911, Financial Times,

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Financial Times Tucsday February 21988 Business Opportunities


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| MASTERS GOLF | Deveqopment |
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## Businesses Wanted




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The joint administrative receivers of Jefferson Lyons Marketing (Group) companies:

| Company Name | Location | Activity | $\begin{aligned} & \text { Turnover } \\ & \text { (June I987 } \\ & \text {-January } \\ & 1988) \\ & \text { £000 } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| Avon Paper \& Board Company Limited | Bristol | Paper Merchants | 808 |
| Pennine Papers Limited | Accrington | Paper Merchants | 767 |
| Midland Papers Limited | Rugby | Paper Merchams | 356 |
| Tyne Paper \& Board Company Limited | Gatcshead | Paper Merchants | 421 |
| Master Papers (Luton) Limited | Luton | Paper Merchants | 434 |
| Gill Envelopes Limited | Leeds | Envelope Stockists | 103 |
| Gill Paper \& Board Limited | Leeds | Paper Merchants | 1.772 |
| Master Papers Limited | Kent/London | Paper Merchants | 2.428 |
| Lynton Paper \& Board Company Limited | Kent/London | Specialists in Clearance and redundant stock papers | 1.104 |
| Jefferson Lyons Paper \& Board Company Limited | Kent/London | Paper Merchants | 3.234 |

The budgeted turnover for the year to 31 May 1988 is some $£ 22$ million to be derived from a customer base of 3.000 accounts.
The major assets of the group are freehold and leasehold properties, stock and motorvehicles.
Initial enquiries should be addressed to: Maurice Withall F.C.A. or LondonNW1 2EP. Tet:01-383 5100. Telexc 28984. Facsimile:01-3834077

## Grant Thornton (HARTERED ACCOUNTANTS



British Air Ferries Lid, a well established Soothend basid Airline, togecher uith its whully owned subsidiary, Jadepnimt
Aircraft Engineering Lad, have recently obtained Administration Orders tu secure their future. Both companies are currently
 The Adminintratork are abbe to sifer ies companies as guing concerns and are seeking offers re
refinancing or the sale of all wr part if the Grump's business and assets.

British Air Ferries Limited

- Fleet of 12 Viscounts, 2 Heralds and 5 Shorts
- Turaover $\mathrm{Cl2}$ uillion per annum
- Proven profit record
- Saberantial profit potential
- Quality cuntomer base
- Experienced management team
team
vilable


Jadepoint Aircraft Engineering Limited

- Fully equipped aircraft maintenance facility
- Turnover $£ 3.5$ million per annom
- Extensise hangar enquineering complex
- Specialised workshop capability for aerospace industry
- Able to fully service BAF and compatible third party customers


## ©ToucheRoss Securities

33-34 Chancery lane, London WC2A IEWW. TeL Dealers in Securities 8 899. T1x. 261296 TRCH4N G. Fax. 01 -831 2628.

Cash Flow Eased at Reasonable Rates Ifvarr camarnu has sums sf moner tee





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L-AlexandersDiscount plc. . 8 多 amen


Turnover
(Junc 1987

- January


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| B.W. WILLIAMS LIMITED |
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| Wholesale Cash \& CARRY |
| The Joinl Administralive Receivers offer the business und assers of the above company for sale. Principal features comprise: |
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| and frozen food department. toiletries. proprietary medicines, fancy goods and many |
| * Tumover £17m * Frecholdifeasehold premises |
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RodGe Peat Marwick McLintock Richmond House, Rumford Place, Liverpool Lisoy
Teterhome: (151) 3 S. 1152 ,

KPNGG Peat Marwick McLintock



## D. \& D. CASH \& CARRY LIMITED

The Joinl Adminisraraive Receivers offer forsale as
a aooing onnerm he business and assels of tue above

 Principal feaures comprise:
$\star$ Stock at approximatery 5500.000 * A fully equipped warehouse unit For furhter informaxion please contact the
Joint Administrative Receiver: Joint Admininistrative Receiver:
Alastair Jones
eat Marwick McLintock


## ACQUISITIVE PLC

Seeks opportunities in the
Life Sciences Field.
Minimum profit of $£ 100,000$ required.
Principals only please write in confidence to:
Reat Marwick McLintock Acquisition
Services.
KPAMG-Peat Marwick McLintock


## ELECTRONICS

Private company engaged in manufacture and factoring of electronic scientific equipment for sale due to retirement. T/O $£ 400,000$. North London/South Herts.

$$
\begin{aligned}
& \text { Write Box H3052, } \\
& \text { Financial Times, } 10 \text { Cannon Street. } \\
& \text { London, EC4P 4BY }
\end{aligned}
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Businesses For Sale

Clothing Manufacturer /Medical Marketing

Wrexham
Business and assets of Hygicare Lud, a manufacturer of industrial and miilitarict clothing and leisure vear,
current holder of AOAP 4 Assessment. Also Medical current holder of AQAP 4 Assessment. Also Medical Markeing Dikision. Turnover approximately $£ 3$ million per annum. Freehold
area, 85 emplovees.

Contact either Alan Barrett on 01-2366500 at Deloitte Haskins $\&$ Sells, 128 Queen Yictoria Street, London EC\{4 4TX Telee 8949411, Fax 01-248 3623
or Paui Davis on 0978291292 .

## Haskins $\begin{aligned} & \text { Deloittell }\end{aligned}$

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 CHARTEREDGESESUNTANTS.
GRAYMOND BUULINSS.
GRAYS INN.
${ }^{\text {LONDON WCIR SBP }} \mathbf{0} 5$

| WEST GERMANY - INDUSTRIAL HOUSE <br> DISTRIBUTION BUSINESS - FOR SALE <br> The above business, with warchouses in north and soulb Germany, owned by the company. is up for sale due to the relirement of its present owner, Established sinee 1889, the company has a high stalus io tbe mariel place. wilh good profits and would suit a British company looking to establish Wilh good profits and would suit a busiacss in Germany.Flease apply to:- <br> Box H3337. Frinanidid Imper 10 Camon Streeh |
| :---: |



| FOR SALE <br> Old established and well respected London based tiling and finishing company. Excelient order book and W.I.P. contracts. Requires compelenl Irade and financial control. First enquiries to: <br> Box H3035. Financial Times, |
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PLASTIC SHEET PRINTED PRODUCTS The business and assels of a profitable South Coast company
prining on plastirs. TTO 6600.000 : wide client list. well mainaiained modern frect
Principals only apply 10:

Box F7912. Financial Times.
10 Cannon Sirect. London EC4P 4 BY

| Publishing <br> Soulhern Publishing House with 11 years Irack necord is looking for buyert investor/panner for its suceessful high qualiyy free distribulion magazine. Current circulation 30.000 moving to 50.000 by spring nnd plans for 100.000 this winter. <br>  <br>  Bon H3as9. Flamerial Times, 10 Cannon Streeth Londoat EC4P 4BY |
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| WHOLESALE POULTFY AND PRRODUCE MERCHANTS SHFOPSHIREMID WALES BORDER <br>  <br>  <br> Contact TA. Cretris \& Co <br> Churtered Accountinats 28 Selop 1 Hare Osweatry, Shropehive |
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Businesses Wanted

PROPERTY COMPANIES
WITH TAX LOSS
Public Company wishes to acquire property companies
with substanial property investment tax losses. Also with substanial property invesiment tax losses, Also
required targe indusirial or office buildings vacant or
multi-nenanted multi-Ienanted
Reply in strict in
Box H 3038 tin to:
Box H3038. Financial Times.
10 Connon StreeL London EC4P 4 BY

| PROFESSIONAL EMPLOYMENT <br> AGENCY <br> Profilable private company markeuing to wide rang of professionat customers secks 10 buy an employment agency specialising in professional appoiorments. <br> Principals reply in confidence to Chairman, Bax H3061. Financial 7 Tmes, 10 Canon Streat, Loador EC4P 4BY |
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| Travel Agents London <br> A successful company well established in business travel wishes to expand further by acquisition of similar thriving business travel agent in central London or immediats area. <br> Please write in strict confidence to Box HSO40, Financial Times, 10 Camon Street, London EC4P 4BY |
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Profitable private Company expanding its operations.
sceks to acquirc a company in the stationery field.' Box H3059ce 11 Finumicial Tiures, 10 Cannon SIrcel, London EC4P 4BY

## COMPANY REGISTRARS

Successful company operating in finance related
field wishes to buy Please reply Please reply in confidence to Rox H3060, Financial Times,
10 Cannon Street, London EC4P 4BY

SMALIMEDTUM EQUIPMENT LEASING BUSINESS




| Butiagton Investments Led. has boen remioed by a quoted P.L.C. Who is finerested in acquiring companies involved in the distribulion of L.P.G. io the Midands and the South of England to complement its existing io the Midiands and cie Sount growing L.P.G. subsidiary. Principals only should apply to <br> moct,mct. <br>  |
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## GOLF CLUB REQUIRED





## Business Services




## Buslinesses for Sale

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## FINANCIALTIMES

BRACKEN HOUSE, CANNONSTREET LONDONEC4 P4BY Telegrams: Finantimo, London PS4. Telex: 895487 Telephone: 012488000
Tuesday February 21988

## Credibility restored



## Tax mishap in

 New Zealand

Lionel Barber on how Black Monday affects Senator Proxmire's attempts to reform US financial laws

# Trying to link the tracks 



## Letters to the Editor

## Economic sanctions could increase disorder

 Romania urgently
needs material aid


Europeans should
shoot for the moon


 to ine Gramhams,


## Odd socks are on the increase





















> Hearing the message of the uprising

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Edward Mortimer, recently in Jerusalem, assesses Israel's chances of escaping 'South-Africanisation'

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Figures quoted for FAO funding do not relate to reality

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## "A 10\% reduction in telex bills? Hold the phone!"





## Shultz to visit Moscow for talks with Shevardnadze

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David Marsh in Bonn looks at the Chancellor's political style as he visits Britain
Adversity fails to ruffle Kohl



Alleged 'Waldheim telegram' is missing





Seagram wins bid battle for
Martell By Georse Gratham in Parts
and Lisa Wood in Loncona










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## Brazil plans \$350m payment to banks

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## THE LEX COLUMN

## Lawson pulls a fast one



Martell



## NEWS REVIEW

## BUSINESS

Automatic test equipment contract for RAF Tornados
A follow-on order for tbe sup-
ply of antomatic test equip-

Defence Systems, Navigation
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# SECTION II - COMPANIES AND MARKETS FINANCLALTIMES 

Tuesday February 21988

## BP victory in Britoil bid may hinge on safeguards



## Forstmann outbids Emhart with $\$ 820 \mathrm{~m}$ Stanadyne offer

## by our minncul staff




## Pru-Bache unit loses $\mathbf{\$ 1 0 0 m}$

Ain official said the special faced large overtime payments






| Armeo stages S Santa Fe board changes |  |
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| \$117m recovery or oun New ronk stafr |  |
| in earnings | SANTA FE Sonthern Pacific, owned 10.15 per cent of Santa the Chicago-based rail, energy Fe. With a market velue of and property group which is 5680 ma . The company said has |
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| increajed by 24 per cent; to | The bld was the beat of 40 op curremtly operates 17 |

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## BellSouth

 withdraws MCA offer










Wall Street
cools to purchase of E-II

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Wtata

## Tension mounts on eve of SGB decision

## BY TM Dockson BN musmes



## David Owen in Toronto reports on the stalking of Federated Department Stores <br> Campeau chases his biggest prize



Resorts recommends new Trump offer
Resorrs Internatioal, the has mour so per cent vocing





Varity to reorganise Europe operations VARTTY, the Can adian group
whose interests include Mas
 Dean coraponents susinesses.
Varity called he move fur lation an the companys' evo
company. management holding
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## Centre Reinsurance Holdings Limited

 A uew! formed Brarmudu compan!.$\$ 250,000,000$ Capital funds

Zurich Insurance Company Kemper Reinsurance Company Morgan Portfolio Corp. Bacardi Capital Ltd.
Kamehameha Schools/B. P. Bishop Estate Hannover Rückversicherungs-A.G.

Mríusurunce Adisor Guy Carpenter $\mathbb{E}$ Company, Inc.

Morgun Guarunt!: subsidiary of J. P. Morgan \& Co.., acted as finuncinl advisor in the formation of Certro Reinsuruuce Holdings Limited, und in the privute plucement of these capital funds

JPMorgan

The Norwegian mini-computer group faces a long, hard road to recovery. David Thomas reports Norsk Data takes a sledge-hammer to costs


## Milan bourse suspends troubled financial services concern

 Broun rimecul stafr
 IT'S INTERNATIONAL.

I BET is one of Europestopmon-financal oompanies, witha market capitalisation of $5: 5$ bilion

O: Our 100,000 employees provide an integrated rarige of services to many of the vond'sbiggest companies ind vital support to mamy of the smallest
$\square$ Our rental services range front towels and inniforms to Cranes and scaffolding And welook aftercheaning; security property maintenance, dontract distribution and many other behind the scenes serwicern

## IT'S SUGGESSEUL

[] In the UKandmayotherountreswareateady mathet leader in most ef these setyces. By inexhsof denanic growth andacquisitiongwe ainabbe wod uteader
Q Qur compounit growith fates oper the tast 5 years are im Pressives $0 \%$ on turnguer, $19 \%$ ou pretay proft, $18 \%$ on



January 25. 1988

## Total bids for rest of refining offshoot

Bank in Liechtenstein AG
has scquired
Trainer, Wortham \& Company, Incorporated
which has merged wich the bank's U.S. subsidiary
BIL Management, Inc.
(New York)
ank in Liechenstrein AG Aal advisor to $\qquad$

Berkshire Capital Corporation


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## Dutch retail group sells chain of supermarkets ay lautia raun in amsterdam

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| Swiss finance unit for Nokia By Off Vitanen in Helalaki | Georg Fisc |
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| NOKIA, the Finnish electronics group, will set np a land to service the finame | CEORG FIICHEE |
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Notice to Holders of
The Republic of Panama
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attached thereto and are available for collection at
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February 2, 1988
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## Volvo's Designs on the Future. Applied Knowledge for the Investor.



Volvo invested some $£ 90$ million in 1987 in the training and development of its 75,000 employees worldwide.

Why?
Because Volvo knows that quality in both products and services provided to customers is a result of the dedication and commitment of its employees.

Volvo's human resources have helped ensure a dividend has been paid on Volvo shares every year since 1935 .

Volvo's belief in investing in the future assisted a 19.5 percent return on capital employed in 1987. Saw Group pre-tax profits soar twentyfive times over in just 10 years to some $£ 900$ million in 1987 and cash assets grow to more than $£ 2$ billion.

The financial strength to operate successfully during periods of both prosperity and recession, and a willingness to take risks, are vital values to Volvo.

As is Volvo's commitment to sound management, excellent financial strength, top labour relations, and the ability to develop new products and markets.

For Volvo's Designs on the Future, read positive return on investment, good profits, stable production, creative management, quality employees and products, broadening operations within existing business sectors, and a commitment to the future.

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-40508 Gothenkurc. Swfoe

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## J.P. Morgan Securities Ltd.

is the new name of

## Morgan Guaranty Ltd

This nume change reinforces our continuing strong commitment to providing Morgan clients
with the highest quality-
of investment banking
and capital market services.

## JPMorgan



## INTL. COMPANIES AND FINANCE

John Elliott on changes within a family-run Indian conglomerate

## Goenka group looks to its image



## Barclays Bank BaseRate.

Barclays Bank PLC and Barclays Bank Trust Company Limited announce that with effect from 2nd February 1988 their Base Rate is increased from $81 / 2 \%$ to $9 \%$

## BARCLAYS

## PRENCH EOUITIES

LEGRAND, LEGRAND

## are pleased to amounce the appointment of Didier AIFANDART Didier ALFANDARI

head of the internationel trading department
INTERNATIONAL TRADING DEPARTMENT

- Didier ALFANDARI
- Veromique DEROIDE
Christophe GABIILAUD
Wiliam REED

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

John Wyles on reactions to Ferruzzi's reorganisation plan

## Gardini's grand design under fire



## MORGAN STANLEY

is pleased to announce

the formation of

## Morgan Stanley Global Securities Services Incorporated

a fully integrated service to support
the global institutional ivvestor

## Morgan Stanley Trust Company

has commenced operation as a global custodian

Moryan Stortley Glabal Securities Services

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Brazilian debt/equity fund from Morgan Grenfell
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## Eurosterling issue falls foul of base rate rise

|  | by a cirm dollar and expecta- fions that this week's $\$ 27$ tor US Treassary sumetions would meet strong demanad. But much of the gana was given up durng the ing, and after New York marDealers sald 10-year Emurodosof their initial \% per ceat <br> INTERNATIONAL BONDS <br> activity. Where seen, retail stide the new tasues markot, saturated biy the had bocome <br>  year bond Sor Pautial Enport <br>  <br>  Thastweek earty strength in Cansdan dormestie bonds encourn TVNe-year bood ror Mry Cant The mik per cent Esuet priceed at bid againgt 1\% per cemt total Two bonds emerged in the Anstralian doilar sector. The issue for Socitte Gendrale, <br>  This was considiered slightly er's name is sot ideal for Aus- ruaisan dollar Eurobond Luves- | tors, even though it is Triple A bond was quoted at less 1 B bid, the level of its fuil commissions. <br> Hambros Bank led an As75m 12\% per cent four-year bond for 8 Cappalt, priced at $101 \%$. Thls, too, was quoted at leas - 1\%, on the fees. Dormestic Dond prices yesterday grined up to easing slightly in sympathy Th the dayy- Budesbank is due to announce terms of the Intest today. Dealers said that if cilos tained this meorring, the 10 <br>  <br>  point per cent. $100 \%$, yielding D-Markent turobond prices ained up to $1 / 2$ potho thotinh gained up to $1 / 2$ pornt, though in lower turnover than the domestic . bond market A benchumark $6 K$ per cent bond for the Workd <br>  nonth the sector eaw DM 4.675 bn worth of new ${ }^{p}$ The. $S$ wiss franc foresjag bond and developed a silighty thrimer undertone. At bord for Sweden 4n per cent closed its first day's trading $1 / 2$ point below its $1001 / 2$ issue Wirtochafts-und Privathank <br>  priced at mares in O Ctober 1893. |
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## MoF approves non-life insurer plans






FT INTERNATIONAL BOND SERVICE



## BUSINESS LAW

## Woodchester offer puts $£ 38 \mathrm{~m}$ price tag on Moorgate

## Higher education and private enterprise learning a lesson from London's East End

By B.S. Markesinis

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 - FT LAW REPORTS

Boeing crash reinsurance claim is successful

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|  | The Court of Appeal so held When dismissing an appeal bythe defendant, $\mathrm{Mr}^{2}$ Maurice Hussey, |
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# Bullough pl 

: A $33 \%$ jump in pre tax profits to $£ 21.2$ million
Acquired companies contribute $65 \%$ of increase

目 Year end order books $50 \%$ up on last year
Earnings per share up $30 \%$

Results to 31st Octoher

|  | 1987 | 1986 |  |
| :---: | :---: | :---: | :---: |
| Turnover (E000) | 163,934 | 120.191 | up 36\% |
| Pre tax profit (2000) | 21,206 | 15.932 | ${ }^{2}$ |
| Earnings per share (p) | 36.3 | 27.8 | up 30\% |
| Dividend per share (p) | 14.0 | 10.6 | up 32\% |

1 Record results for the year ended 31st October 1987

| Hextatubuluisio |  |
| :---: | :---: |
| Group now comprises four Divisions: |  |
| $\square$ Office Products Divsion: |  |
| $\square$ Project Office Furniture - WEB Intermational | $\square$ Business Aids $\square$ Propafior |
| E Refrigeration and Store Fittang Division: |  |
| $\square$ Hubbard-Reader Group $\square$ Beanstalk $\square$ Georye Barker |  |
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| - Enginering Division: |  |
| - Abrasive Products <br> - Brymitre <br> - G\&M Power Plant <br> 口 Hago Products <br> ■ Library Designa <br> Engineering <br> 1) Metallifacture <br> C MHH Engineering | - Morley Electrical Engineering <br> © Mulistroke Handbrake Controls <br> $\square$ Newton Derty <br> $\square$ Pipeline Engineering \& Supply <br> $\square$ John Pring <br> - SempolSeamless Surfaces <br> $\square$ Small Electric Motors |

Criountilatosophye.

- The Group maintains its high growth leve through a policy of organic product and market development
- It supplements this through a selective acquisition programme

FA compact head office team to provide guidance and support to subsidiary companies without prejudice to management
independence and autonomy

- A management philosophy based upon a commitment to the viability of the smaller unit

To acquire companies
With growth potential
with their own products

- preferably operating in a 'niche' situation
wishing to retain independence and autonomy whilst being able to draw upon head office resources

For further information please contact Derrick Battle, Managing Director on Epsom (03727) 41646

## Concorde Energy in $\mathbf{f 5 m}$ expansion

by stiven butler


Dunton rises to $\mathbf{£ 0 . 3 m}$



## Merger delays put Imtec $£ 2.6 \mathrm{~m}$ in red

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COMPANY NEWS IN BRIEF

## Group managing director of Sketchley







CONTRACTS

## £29m March prison complex







## Offices for Equitable Life



## Refurbishing West End offices

FARCLDUGZ BULDDING has existing seventh storey and cal and electrical services win


 $£ 6 \mathrm{~m}$ workload for Gostling Builders






Call Ken Wapling or Ilona Beckett on $01-6238000$ for more information.<br>TheKleinwort Benson Group<br>20 Fenchurch Street, London EC3P 3DB.

## London builds up lead in white sugar contest

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Gulf aluminium expansion planned

| PLANS FOR a slgalficunt ing capacity in the Guff are to go ahead after a year of record production in 1987, in spite of a geversionent oil revenues, Few government oil revenues, One of the two smelters in the Gulf is preparing to boost capacity by 25 per cent, conscheduled to begin in Juiyy and study. |
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US sees export potential in Britain

By





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## Surviving the bad times




Financial Times Tuesday February 21988

## CURRENCIES，MONEY AND CAPITAL MARKETS

foreign exchanges
Sterling bears caught offside

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 StERLINE Index


Currency ratés


CURRENCY MOVEMENTS


OTHER CURRENCIES

financial futures
Surprise at timing of rate rise

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| MORE ABOUT |
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| COMHODIES？ |
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Company Notices
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COMMERCIAL PROPERTY IN

WEST END \＆VICTORIA
The Financial Times proposes to publish the above survey
on Friday 26th February 1988.
For further information and Editorial Synopsis please call

Joe Bell on 012480769.

## The London Motor

 Conference－Manufacturing， Components and the Aftermariket
Londori－15 February， 1988
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Financial Times Tuesday February 21988


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## Fehtuan ? In Financial Times. Tuesday February 21988



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## OVER-THE-COUNTER Nasdaq national market closing prices



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## NYSE COMPOSTIE CLOSING PRICES



## AMEX COMPOSITE CLOSING PRICES

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Focus on bonds leaves Dow at weaker level


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## Australian golds drop to post-crash low

|  | FERWELIN SYONEY |  | Australia Joinn Godd lidax |
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| yesterday plummeting buliion price, | $\overline{\mathrm{da}}$ |  |  |
| ngins to their lov |  | $30,000-100,000$ ounce range |  |
| market coliapse. | nset of a defl | ) 3 to |  |
| 兂 |  |  |  |
| ers 44 companies, sank 112 | quences for gold and com- |  |  |
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|  |  |  | \% ${ }^{\text {a }}$ |
| ed | ha | tralia According to bro | Wry |
|  | tralian market | Ord Minne |  |
| New York on Friday, when it | October | Australian output is pro |  |
| , | underlyin | at an serage cost or than USS250 per ounce. |  |
| metal weakened further in | One important reason was | One interesting feature | 1500 \% |
| , finishing at USS452.95 | ov | go | O419 1987 |
| ${ }^{\text {and }}$ The fall in gold sh | ${ }^{\text {cors }}$ known as Australia's third |  |  |
|  | gold rush. | in December 1938 whe | i |
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| 1,23 | cip | gold companies woul |  |
|  |  |  |  |
|  | posed of most easily ording to Mr lan Story | trading, one of Australia's biggest gold companies, West ern Mining Corporation, fin | Flalds lost 40 cents to A 57.50 . Other mining companies to |
| cal analysts were yeste |  |  | down 35 cents to A54.95. |

HK Telecommunications makes uninspiring debut


Nikkei's early gains trimmed by profit-taking

| Tokyo |  |
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| ABOUT Of caations pront-take. ing towards the close eroded <br>  |  |
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| atrong recovery in earnings. Atsug Nylon was actively <br> traded and climbed $Y 26$ |  |
| Yosi Citizen Watch put on Y31 to Y 618 and NIPpon Kogaku <br> rose Y50 to $1,030$. <br> Selected railroads firmed on | Singapo |
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| Kikal and Subaru Enterprise <br>  |  |
| tively. issues closed mixed. |  |
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| last week, ended 44 down at atage. it remained the most |  |
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| tries eased Y1 to Y316, Sumi- 11 censs at Ss, 2,22 and Singatomo heavy industries gave up pore Press Holdings which gaveY8 to Y550 in busy trade, and up 5 cents to $\mathrm{S} \$ 7.30$. |  |

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